

EAST SUSSEX PENSION FUND

PENSION COMMITTEE/BOARD FORWARD PLAN 2017-18

June 2017

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Business Plan

1 Introduction

- 1.1 Under the Local Government Pension Scheme (LGPS) (Administration) Regulations 2013, the East Sussex County Council administers the Pension Fund for approximately 71,000 individuals employed by 130 different organisations. Underpinning everything we do is a commitment to putting our members first, demonstrating adherence to good practices in all areas of our business and controlling costs to ensure we provide outstanding value for money.
- 1.2 This Business Plan (BP) provides an overview of the Fund's key objectives for 2017/18. The key high level objectives of the fund are summarised as:
 - Optimise Fund returns consistent with a prudent level of risk
 - Ensure that there are sufficient resources available to meet the investment Fund's liabilities, and
 - Ensure the suitability of assets in relation to the needs of the Fund.
- 1.3 A bespoke training strategy and plan for this administration was added to the BP after agreement by Members at the Pension Committee in July.
- 1.4 The governance of the Fund is the responsibility of the Chief Finance Officer for the East Sussex County Council, the East Sussex Pension Committee, and the Pension Board. The day to day management of the Fund is delegated to Officers with specific responsibility delegated to the Head of Accounts and Pensions. He is supported in this role by the Pensions Strategy and Governance Manager, and the Finance Manager (Pension Fund Investment).
- 1.5 The Pensions Committee aims to ensure the maximising of investment returns over the long term within an acceptable level of risk. Performance is monitored by asset performance being compared with their strategic benchmarks. This includes reviewing the Fund Managers' quarterly performance reports and discussing their strategy and performance with the Fund Managers.

2. KEY DOCUMENTS TO BE CONSIDERED BY THE PENSION BOARD

2.1 There are a number of key policy and strategy documents (Appendix 1) which the Local Government Pension Scheme (LGPS) Regulations require to be kept under regular review. These are listed below:

2.2 Annual Report

This report sets out the Pension Fund activities for the previous financial year. The Council is required to publish the report by December of each year to accompany an audited financial statement. Within the Annual Report are the following documents: Statement of Investment Principles, Funding Strategy Statement, Governance Compliance Statement, Communications Policy and Pension Fund accounts.

2.3 **Funding Strategy Statement**

This sets out the strategy for prudently meeting the Fund's future pension liabilities over the longer term, including the maintenance, as far as possible, of stable levels of employer contributions. It also identifies the key risks and controls facing the Fund and includes details of employer contribution rates following the Fund's triennial valuation.

2.4 Statement of Investment Principles (SIP)

This document identifies the investment responsibilities of the various parties involved. For example, Pension Committee, Pension Board Officers, Investment Managers, Custodian, and Investment Advisors. It also details the Fund's investment policies and asset allocation approach as well as its compliance with the six Myners' investment principles. These six principles cover:

- Effective Decision Making;
- Clear Objectives;
- · Risk and Liabilities;
- Performance Assessment:
- Responsible Ownership; and
- Transparency and Reporting.

Investment strategy statement (ISS) - As part of revoking and replacing the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009, the new regulations propose to remove the schedule of limitations on investments. Instead authorities will be expected to take a prudential approach, demonstrating that they have given consideration to the suitability of different types of investment, have ensured an appropriately diverse portfolio of assets and have ensured an appropriate approach to managing risk. The new ISS was implemented from April 2017.

2.5 **Communications Policy**

This details how the Fund provides information and publicity about the Pension scheme to its existing members and their employers and methods of promoting the Pension scheme to prospective members and their employers. It also identifies the format, frequency and method of distributing such information or publicity.

2.6 Governance Compliance Statement

This is a written statement setting out the administering authority's compliance with good practice governance principles. These principles are grouped within eight categories and are listed within the statement. The Fund's compliance against each of these principles is also detailed, including evidence of compliance and, if appropriate, reasons if there is not full compliance.

2.7 Valuation Reports

The Fund's actuary reviews and amends employer contribution rates every 3 years. The last actuarial valuation was based on Fund membership as at 31 March 2016.

2.8 Administration Strategy

Sets out standards and guidelines agreed between employers and ESCC to make sure the LGPS runs smoothly. The strategy is reviewed every 12 months and employers are informed of any revisions, which they can also comment on.

2.9 Employers' Discretions Policy

Regulations allow the County Council as the administering authority to choose how or whether to apply certain discretions for administering the scheme and the Pension Fund.

2.10 Myners Compliance Statement

Sets out the extent to which the fund complies with best practice principles.

1. PENSION BOARD - FORWARD/BUSINESS PLAN

PENS	ON BOARD FO	DRWARD/BUS	NESS PLAN								
Date Item	November 2016	February 2017	June 2017	August 2017	November 2017	February 2018	May 2018	August 2018	November 2018	February 2019	May 2019
1	2016 LGPS Regs., and Investment Strategy Statement (ISS)- Guidance	2016/17 External Audit Plan – Pension Fund	External Assurance Reports from Third Parties	Governance Compliance Statement	Internal dispute resolution procedure	Polices of the administerin g Authority	Key member and employer communicati ons	Governance Compliance Statement	Internal dispute resolution procedure	Polices of the administerin g Authority	Key member and employer communicati ons
2	Internal Audit report - Pension Fund Governance and Investments	Reporting breaches	Annual Report – 2016/17	Statement of investment principles	Internal Control Register	Reporting breaches	Discretionar y policy statement	Statement of investment principles	Internal Control Register	Reporting breaches	Discretionar y policy statement

Date Item	November 2016	February 2017	June 2017	August 2017	November 2017	February 2018	May 2018	August 2018	November 2018	February 2019	May 2019
3	Risk register	Funding Strategy Statement	Pension administrati on statement	Review on the investment strategy and Manager benchmarkin	Risk register	Communicat ions policy statement	External Assurance Reports from Third Parties	Review on the investment strategy and Manager benchmarkin	Risk register	Communicat ions policy statement	External Assurance Reports from Third Parties
4	Funds Actuarial Valuation Report - Draft	GMP Reconciliatio n - update	MIFID II - Update	Investment/ Admin Consultant Performance	CIPFA Benchmarki ng	Investment/ Admin Consultant Performance	Annual Report	Investment/ Admin Consultant Performance	CIPFA Benchmarki ng	Investment/ Admin Consultant Performance	Annual Report
5		Business Operation Systems	Risk register	Review on fee arrangement s			Bulk Transfer, Cessations and Admission policies	Review on fee arrangement s	Investment/ Admin Consultant Performance		Bulk Transfer, Cessations and Admission policies
6		Pension Board Insurance	Local Pension Survey – SAB/LGA								

2. PENSION COMMITTEE – FORWARD/BUSINESS PLAN

PENSI	ON COMMITT	EE FORWARD/	BUSINESS PLA	N							
Date	November	February	July 2017	September	November	February	May 2018	September	November	February	May 2019
Item	2016	2017		2017	2017	2018		2018	2018	2019	
1	Hymans	Hymans	Hymans	Hymans	Hymans	Hymans	Hymans	Hymans	Hymans	Hymans	Hymans
	Robertson -	Robertson -	Robertson -	Robertson -	Robertson -	Robertson -	Robertson -	Robertson -	Robertson -	Robertson -	Robertson -
	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund
	Managers	Managers	Managers	Managers	Managers	Managers	Managers	Managers	Managers	Managers	Managers
	performance	performance	performance	performance	performance	performance	performance	performance	performance	performance	performance
	monitoring	monitoring	monitoring	monitoring	monitoring	monitoring	monitoring	monitoring	monitoring	monitoring	monitoring
	report	report	report	report	report	report	report	report	report	report	report
2	LGPS Pooling	LGPS Pooling	LGPS Pooling	LGPS Pooling	LGPS Pooling	LGPS Pooling	LGPS Pooling	LGPS Pooling	LGPS Pooling	LGPS Pooling	LGPS Pooling
	– ACCESS	- ACCESS	- ACCESS	ACCESS	ACCESS	ACCESS	- ACCESS	- ACCESS	- ACCESS	- ACCESS	- ACCESS
	Pool Update	Pool Update	Pool Update	Pool Update	Pool Update	Pool Update	Pool Update	Pool Update	Pool Update	Pool Update	Pool Update
3	Funds	2016/17	Petition -	Governance	Risk register	Communicat	Discretionar	Investment	Risk register	Communicat	Discretionar
	Actuarial	External	Fossil Fuel	Compliance		ions policy	y policy	Strategy		ions policy	y policy
	Valuation	Audit Plan –	(or	Statement		statement	statement	Statement		statement	statement
	Report-Draft	Pension	September								
	results	Fund	2017)								
4	ACCESS LGPS	Funding	External	Investment/	Pension	Investment	External	Governance	Pension		External
	Pooling -	Strategy	Audit and	Admin	Committee	Strategy	Assurance	Compliance	Committee		Assurance
	update	Statement	Annual	Consultant	Forward/Trai	Statement	Reports	Statement	Forward/Trai		Reports
			Report	Performance	ning Plan		from Third		ning Plan		from Third
			Approval				Parties				Parties
5	Investment	Pension	Pension				Bulk,Transfe	Investment/			Bulk,Transfe
	Advisor	Admin Cost	administrati				r, Cessations	Admin			r, Cessations
	Contract	Analysis	on				and	Consultant			and
			statement				Admission	Performance			Admission
							policies				policies

PENSI	PENSION COMMITTEE FORWARD/BUSINESS PLAN												
Date	Date November February July 2017 September November February May 2018 September November February May 2018												
Item	2016	2017		2017	2017	2018		2018	2018	2019			
6		Investment Strategy Statement	Update on Pensions Admin Systems/GM										
			P										

3. PENSION COMMITTEE FORWARD PLAN – Investment Strategy Day

PENSIOI	PENSION COMMITTEE FORWARD/BUSINESS PLAN - Strategy Day									
Date										
Item	July 2017	July 2018								
1	Investment Strategy review day	Investment Strategy review day								

East Sussex Pension Fund (ESPF) Pension Board and Committee Training Strategy

1. Introduction - Target audience

1.1 Pensions Committee:

East Sussex County Council (Scheme Manager) operates a Pensions Committee (the "Pensions Committee") for the purposes of facilitating the administration of the East Sussex Pension Fund, i.e. the Local Government Pension Scheme that it administers. Members of the Pensions Committee owe an independent fiduciary duty to the members and employer bodies in the Funds and the taxpayer. Such members are therefore required to carry out appropriate levels of training to ensure they have the requisite knowledge and understanding to properly perform their role.

1.2 Pension Board:

The Scheme Manager is also required to establish and maintain a Pension Board, for the purposes of assisting with the ongoing compliance of the Fund. The Pension Board is constituted under the provisions of the Local Government Pension Scheme (Governance) Regulations 2015 and the Public Service Pensions Act 2013. Members of the Pension Board should also receive the requisite training and development to enable them to properly perform their compliance role. This strategy sets out the requirements and practicalities for the training of members of both the Pensions Committee and the Pension Board. It also provides some further detail in relation to the attendance requirements for members of the Pension Board and in relation to the reimbursement of expenses.

The East Sussex Pension Funds' objectives relating to knowledge and skills should be to:

- Ensure the pension fund is managed and its services delivered by Officers who have the appropriate knowledge and expertise;
- Ensure the pension fund is effectively governed and administered;
- Act with integrity and be accountable to its stakeholders for decisions, ensuring they are robust and are well based and regulatory requirements or guidance of the Pensions Regulator, the Scheme Advisory Board and the Secretary of State for Communities and Local Government are met.

To achieve these objectives:-

1.3 The East Sussex Pension Fund's Pension Committee require an understanding of:

- Their responsibilities in exercising their delegated decision making power on behalf of East Sussex County Council as the Administering Authority of the East Sussex Pension Fund:
- The fundamental requirements relating to pension fund investments;
- The operation and administration of the pension fund;

- Controlling and monitoring the funding level; and
- Taking effective decisions on the management of the Fund.

1.4 East Sussex Pension Fund's Local Pension Board members must be conversant with-

- The LGPS Regulations and any other regulations governing the LGPS
- Any document recording policy about the administration of the Fund

And have knowledge and understanding of:

- The law relating to pensions; and
- Such other matters as may be prescribed

To achieve these objectives, the Fund will aim for full compliance with the CIPFA Knowledge and Skills Framework (KSF) and Code of Practice to meet the skills set within that Framework. Attention will also be given to any guidance issued by the Scheme Advisory board, the Pensions Regulator and guidance issued by the Secretary of State. Ideally, targeted training will also be provided that is timely and directly relevant to the Committee's and Board's activities as set out in the Fund's business plan.

Board members will receive induction training to cover the role of the East Sussex Pension Fund, Pension Board and understand the duties and obligations for East Sussex County Council as the Administering Authority, including funding and investment matters.

Also those with decision making responsibility in relation to LGPS pension matters and Board members will also:

- Have their knowledge assessed;
- Receive appropriate training to fill any knowledge gaps identified; and
- Seek to maintain their knowledge.

1.5 The Knowledge and Skills Framework

In an attempt to determine what constitutes the right skill set for a public sector pension finance professional the Chartered Institute of Public Finance and Accounting (CIPFA) has developed a technical knowledge and skills framework. This is intended as a tool for organisations to determine whether they have the right skill mix to meet their scheme financial management needs, and an assessment tool for individuals to measure their progress and plan their development.

The framework is designed so that elected members and officers can tailor it to their own particular circumstances. In total, there are six main areas of knowledge and skills that have been identified as the core technical requirements for those working in public sector pension finance or for Members responsible for the management of the Fund. These have been outlined in some detail in Appendix 1 and summarised below –

- 1. Pension Legislation & Governance Context
- 2. Pensions Accounting & Auditing Standards
- 3. Financial Services Procurement & Relationship Management
- 4. Investment Performance & Risk Management
- 5. Financial Markets & Products Knowledge
- 6. Actuarial Methods, Standards & Practices

1.6 Scheme Employers now have a greater need –

- Of being kept up to date of their increased responsibilities as a result the introduction of the CARE Scheme in the LGPS and the timeliness of providing data and scheme member information
- Of appreciating some of the determinations being made by the Pensions Ombudsman that impact directly on their decisions concerning ill-health retirement cases
- To be aware of the importance of having written discretion policies in place
- Of their representation role on the East Sussex Pension Board.

1.7 Application of the training strategy

This Training Strategy will set out how ESCC will provide training to representatives with a role on the Pension Committee, Pension Board members and Employers. Officers involved in the management and administration of the Fund will have their own sectional and personal training plans and career development objectives.

1.8 Purpose of training

The purpose of training is to:

- Equip members with the necessary skills and knowledge to be competent in their role;
- Support effective and robust decision making:
- Ensure individuals understand their obligation to act, and to be seen to act with integrity;
- Ensure that members are appropriately skilled to support the fund in achieving its objectives.

1.9 Summary

Officers will work in partnership with members to deliver a training strategy that will:

- Assist in meeting the East Sussex Pension Fund objectives;
- Support the East Sussex Pension Fund's business plans;
- Assist members in achieving delivery of effective governance and management;
- Equip members with appropriate knowledge and skills;
- Promote ongoing development of the decision makers within the East Sussex Pension Fund;
- Demonstrate compliance with the CIPFA Knowledge and Skills Framework;
- Demonstrate compliance with statutory requirements and associated guidance

2. Delivery of Training

2.1 Training plans

To be effective, training must be recognised as a continual process and centred on 3 key points

- The individual
- The general pensions environment
- Coping with change and hot topics

The basis of good training for a Fund is to have in place a training plan complemented by a training strategy or policy.

The training strategy supported by the plan will set out how, what and when training will be carried out.

Officer's will with members conduct reviews of training, learning and development processes and identify gaps versus best practice.

2.2 Training resources

Public bodies such as the Local Government Association (LGA) and Actuarial, Benefit Consultants and Investment Consultants have been carrying out training sessions for LGPS Funds for many years. This means there is a vast readily available library of material to cover many different topics and subjects and the appropriate expert to deliver it.

2.3 Appropriate Training

As mentioned in 2.1 above it is best practice for a Fund to have in place a training strategy and training plan. This will help identify the Fund's objectives and indicate what information should be contained in the training material and presentation. For example, if the East Sussex Pension Fund records its aim for full compliance with the CIPFA Knowledge and Skills Framework (KSF) and Code of Practice to meet the skill set within the Framework, the content of training will meet the requirements of the KSF. This is particularly important if the East Sussex Pension Fund is monitoring the knowledge levels of Committee members of Board members, in which case the training must cover any measurement assessment being applied by the Fund in the monitoring knowledge levels.

2.4 Flexibility

It is recognised that a rigid training plan can frustrate knowledge attainment if it does not adapt for a particular purpose, there is a change in pension's law or new responsibilities are required of board members. Learning programmes will therefore include some flexibility so they can deliver the appropriate level of detail required.

2.5 E-Learning

The Pensions Regulator has available an online e-learning programme for those involved in running public service pension schemes. This learning programme is aimed at all public service schemes and whilst participation is to be encouraged, taking this course alone is very unlikely to meet with knowledge and understanding requirements of LGPS local pension board members.

3. Training deliverables

3.1 Suitable Events

It is anticipated that at least 1 day's annual training will be arranged and provided by officers to address specific training requirements to meet the Committee's forward business plan, all members will be encouraged to attend this event.

A number of specialist courses are run by bodies such as the Local Government Employers and existing fund manager partners, officers can provide details of these courses. There are a number of suitable conferences run annually, officers will inform members of these conferences as details become available. Of particular relevance are the National Association of Pension Funds (NAPF) Local Authority Conference, usually held in May, the LGC Local Authority Conference, usually held in September, and the Local Authority Pension Fund Forum (LAPFF) annual conference, usually held in December.

3.2 Training methods

There are a number of methods and materials available to help officers prepare and equip members to perform their respective roles. Consideration will be given to various training resources available in delivering training to members of Committee, Board, and officers in order to achieve efficiencies. These may include but are not restricted to:-

For Pension Committee and Pension Board Members	For Officers
 On site or off site Using an Online Knowledge Portal or other e-training facilities Attending courses, seminars and external events Internally developed training days Short sessions on topical issues or scheme-specific issues Informal discussion and One to one Shared training with other Funds or Frameworks Regular updates from officers and/or advisors A formal presentation 	 Desktop/work based training Using an Online Knowledge Portal or other e-training facilities Attending courses, seminars and external events A workshop with participation Short sessions on topical issues or scheme-specific issues Informal discussion and One to one Training for qualifications from recognised professional bodies (e.g. CIPFA, ACCA, etc.) Internally developed sessions Shared training with other Funds or Framework

3.3 Training material

Officers will discuss with members the material they think is most appropriate for the training. Officers can provide hand outs and other associated material.

4. Monitoring and Reporting

Each member of the Pensions Committee and Pension Board will inform the Scheme Manager of relevant training attended from time to time. A report will be submitted to the Pensions Committee annually highlighting the training and attendance of each member of the Pensions Committee and Pension Board.

Where the Scheme Manager has a concern that a member of the Pension Board is not complying with the requisite training or attendance requirements it may serve a notice on the Pension Board, requiring the Pension Board to take necessary action. The Pension Board shall be given reasonable opportunity to review the circumstances and, where appropriate, liaise with the Scheme Manager with a view to demonstrating that such member will be able to continue to properly perform the functions required of a member of the Pension Board.

This training strategy will be reviewed on an ongoing basis by the Scheme Manager, taking account of the result from any training needs evaluations and any emerging issues. The Committee/Board will be updated with evens and training opportunities as and when they become available and relevant to on-going pension governance

5. Risk

5.1 Risk Management

The compliance and delivery of a training strategy is a risk in the event of-

- Frequent changes in membership of the Pension Committee or Pension Board
- Poor individual commitment
- Resources not being available
- Poor standards of training
- Inappropriate training plans

These risks will be monitored within the scope of the training strategy to be reported where appropriate.

6. Budget

6.1 Cost

A training budget will be agreed and costs fully scoped.

6.2 Reimbursement of expenses

All direct costs and associated reasonable expenses for attendance of external courses and conferences will be met by the fund.

All reasonable expenses properly incurred by members of the Pensions Committee, and the Pension Board necessary for the performance of their roles will be met by the Funds, provided that the Scheme Manager's prior approval is sought before incurring any such expenses (other than routine costs associated with travelling to and from Pensions Board/Committee meetings) and appropriate receipts are sent to the Scheme Manager evidencing the expenses being claimed for.

7. Pensions Regulator Training Toolkit

The Pensions Regulator has provided an on-line training resource to assist those involved with the public sector pension schemes. This is accessed via a "Trustee Toolkit" link on its website.

It provides a set of seven modules covering the key themes in the Code of Practice on governance and administration of public service schemes. Each module provides an option to complete an interactive tutorial online and an assessment to test knowledge. The modules are:

- Conflicts of interest
- Managing risk and internal controls
- Maintaining accurate member data
- Maintaining member contributions
- Providing information to members and others
- Resolving internal disputes
- · Reporting breaches of the law.

The Regulator suggests that each module's tutorial should take no more than 30 minutes to complete. The modules will assist with meeting the minimum knowledge and understanding requirements in relation to the contents of the Code of Practice, but would not meet the knowledge and skills requirements in other areas such as Scheme regulations, the Fund's specific policies and the more general pension's legislation. Therefore, this toolkit should be used to supplement the existing training plans.

Proposed Members Training Plan for 2017-2018

The proposed Training Plan for East Sussex Pension Fund Committee/Board Members incorporate the ideas, themes and preferences identified in the Self Assessment of Training Needs along with upcoming areas where the Board/Committee will require additional knowledge. The Plan aims to give an indication of the delivery method and target completion date for each area. On approval, officers will start to implement this programme, consulting with Members as appropriate concerning their availability regarding appropriate delivery methods.

			PROPOS	ED DELIVERY	METHODS			
TRAINING NEED	One-to- One Briefing with an officer	Members' Briefing Notes	Short Seminars (before Committee meeting)	Training Events (Internal & External Speakers)	External Conferences & Training Seminars	E-Learning (e.g. Webcasts, Videos)	KSF area (s)	COMPLETION TARGET DATE
GENERAL TRAINING								
General overview of LGPS - Induction • Member's Role	~						1	Completed
Members individual needs on specific areas arising during the year • Advisory Board e-learning	*	•			•	* *	1,3,4	As required – notify Head of Accounts and Pensions
 Pre- committee meeting/agendas Specific investment Topics Services and providers Procurement process for 		*	>				2,3,4,5	

			PROPOS	ED DELIVERY	METHODS			
TRAINING NEED	One-to- One Briefing with an officer	Members' Briefing Notes	Short Seminars (before Committee meeting)	Training Events (Internal & External Speakers)	External Conferences & Training Seminars	E-Learning (e.g. Webcasts, Videos)	KSF area (s)	COMPLETION TARGET DATE
 services provided externally Performance measurement Accounts and audit regulations Role of internal and external audit Fund responsibilities/ policy Pension Discretions Safeguarding the Fund's Assets 		* * * * * * * * * * * * * * * * * * * *	* * * * * * * * * * * * * * * * * * * *					
 Pension Fund Forum Valuation Process Knowledge of the valuation process and the need for a funding strategy Implications for employers of ill health and outsourcing decisions Importance of monitoring asset returns relative to liabilities 				•			1,4,6	

			PROPOS	ED DELIVERY	METHODS			
TRAINING NEED	One-to- One Briefing with an officer	Members' Briefing Notes	Short Seminars (before Committee meeting)	Training Events (Internal & External Speakers)	External Conferences & Training Seminars	E-Learning (e.g. Webcasts, Videos)	KSF area (s)	COMPLETION TARGET DATE
SPECIFIC ISSUES IDENTIFIED FROM N	лемвекs SI	ELF ASSESSM	ENTS					
 General Pension Framework LGPS discretions & policies Implications of the Hutton Review 		•	•	~	•		1,6	
Pensions Legislation & Governance: • Roles of the Pension Regulator, Pension Advisory Service & Pension Ombudsman in relation to the scheme • Review of Myners principles and associated CIPFA & SOLACE guidance		•		>			1,2,	
Pension Accounting & Auditing standards: • Accounts & Audit regulations and the legislative requirements			*				1,2	

			PROPOS	ED DELIVERY	METHODS			
TRAINING NEED	One-to- One Briefing with an officer	Members' Briefing Notes	Short Seminars (before Committee meeting)	Training Events (Internal & External Speakers)	External Conferences & Training Seminars	E-Learning (e.g. Webcasts, Videos)	KSF area (s)	COMPLETION TARGET DATE
 Financial Services procurement: Current public procurement policy & procedures UK & EU procurement legislation 				•			3,5,6	
Investment Performance & Risk Management: • Monitoring asset returns relative to liabilities • Myners principles of performance management • Setting targets for committee and how to report against them				* *	•		3,5,6	Invite to be circulated to when relevant
Financial markets & products knowledge: • Refresh the importance of setting investment strategy • Limits placed by regulation on investment activities in			•	•	•		4 1 4	

			PROPOS	ED DELIVERY	' METHODS			
TRAINING NEED	One-to- One Briefing with an officer	Members' Briefing Notes	Short Seminars (before Committee meeting)	Training Events (Internal & External Speakers)	External Conferences & Training Seminars	E-Learning (e.g. Webcasts, Videos)	KSF area (s)	COMPLETION TARGET DATE
 the LGPS Understanding of the operations of the fixed income manager Understanding of Alternative asset classes 				•			4,5,6	
Pension Administration - • Shared service		~	•	~			2,6	
Actuarial methods, standards and practices:		*					1 6	
CHAIRMAN TRAINING								
 Fund Benchmarking Stakeholder feedback Appreciation of changes to scheme rules 	*				•		2 4 1,5	

	PROPOSED DELIVERY METHODS							
TRAINING NEED	One-to- One Briefing with an officer	Members' Briefing Notes	Short Seminars (before Committee meeting)	Training Events (Internal & External Speakers)	External Conferences & Training Seminars	E-Learning (e.g. Webcasts, Videos)	KSF area (s)	COMPLETION TARGET DATE
EXTERNAL SEMINARS AND CONFER	ENCES							
NAPF Local Govt Conference Refresher training Keeping abreast of current development					*		1,3,4,5	
LGC Investment Conference ■ Fund Manager events and networking					*		1,2,3,4,5,6	

KeyThe six areas covered within the CIPFA Knowledge and Skills Framework (KSF):

1.	Pension Legislation & Governance Context		KSF1
2.	Pensions Accounting & Auditing Standards		KSF2
3.	Financial Services Procurement & Relationship Management	KSF3	
4.	Investment Performance & Risk Management	KSF4	
5.	Financial Markets & Products Knowledge		KSF5
6.	Actuarial Methods, Standards & Practices		KSF6

EAST SUSSEX PENSION BOARD – TRAINING LOG

Member/Representative Name:						
Subject/Description of training	Date completed	Suggested Further Action?				
Benefit Structure						
Joining	22 February 2016					
Contributions	22 February 2016					
Benefits	22 February 2016					
Transfers	22 February 2016					
Retirement	22 February 2016					
Increasing benefits	22 February 2016					
Code of Practice	Code of Practice					
About the code	22 February 2016					
Governing your scheme	22 February 2016					
Risk	22 February 2016					
Administration	22 February 2016					
Resolving issues	22 February 2016					
LGPS – Legislative and Governance context						
A recap on who does what in the LGPS focusing on the roles of;	14 June 2016					
The administering authority	14 June 2016					
The employers	14 June 2016					

Member/Representative Name:				
Date completed	Suggested Further Action?			
14 June 2016				
14 June 2016				
14 June 2016				
14 June 2016				
14 June 2016				
14 June 2016				
14 June 2016				
14 June 2016				
14 June 2016				
18 July 2016				
18 July 2016				
18 July 2016				
18 July 2016				
18 July 2016				
18 July 2016				
18 July 2016				
18 July 2016				
	Date completed 14 June 2016 18 July 2016			

Member/Representative Name:						
Subject/Description of training	Date completed	Suggested Further Action?				
Longevity experience	18 July 2016					
TPR's Public Sector Online Toolkit (7 modules)						
Conflicts of Interest						
Managing Risk and Internal Control						
Maintaining Accurate Records						
Maintaining Member Contributions						
Providing Information to Members and Others						
Resolving Internal Disputes						
Reporting Breaches of the Law						
TPR Code of Practice no. 14						
Governing Your Scheme						
Managing Risks						
Administration						
Resolving Issues						
Pensions Legislation	Pensions Legislation					
The Legislative Framework for Pensions in the UK						
LGPS Regulations and Statutory Guidance						
LGPS Discretions						
Other Legislation						

Member/Representative Name:					
Subject/Description of training	Date completed	Suggested Further Action?			
Pensions Governance	,	1			
Understanding National and Local Governance Structure					
Knowledge of Pension Fund Stakeholders					
Knowledge of Pension Fund Stakeholder Consultation and Communication					
Governance Policies					
Pension Administration					
Understanding Best Practice					
Interaction with HMRC					
Additional Voluntary Contributions					
The Role of the Scheme Employer					
Stewardship Report					
Pensions Accounting and Auditing Standards	·	·			
Understanding the Accounts and Audit Regulations					
The Role of Internal and External Audit					
Third Party Contracts					
Investment Performance and Risk Management					
Monitoring Assets and Assessing Long-Term Risk					
Myners Principles of Performance Management					
Awareness of Support Services					

Member/Representative Name:					
Subject/Description of training	Date completed	Suggested Further Action?			
Understanding Risk and Return of Fund Assets					
Understanding the Financial Markets					
LGPS (Management and Investment of Funds) Regulations					
HMRC and Overseas Taxation					
Procurement and Relationship Management					
Public Procurement Policy and Procedures					
Brief Overview of UK and EU Procurement Legislation					
How the Pension Fund Monitors and Manages its Outsourced Providers					
Additional Training					
LGPS discretions & policies					
Safeguarding the Fund's Assets					
Developing Investment Strategies Statement					
Role of the Global Custodian – Northern Trust					
Pensions legislative & Governance					

AVAILABLE TRAINING AND CONFERENCES 2017 – 2018

Date	Conference/Event	Run By	Delegates/Cost
27 June 2017	LAPFF Business meeting	Local Authority Pension Fund Forum (LAPFF)	Free
28 June 2017	Local Pension Boards 2 years on	CIPFA Pensions Network (CPN)	£150
July 2017	Pension Fund Symposium	Local Government Chronicle (LGC)	TBC
September 2017	Investment Summit	Local Government Chronicle (LGC)	TBC
October 2017	Annual Local Government Pension Investment Forum	Informal	TBC
24 October 2017	LAPFF Business meeting	Local Authority Pension Fund Forum (LAPFF)	Free
November 2017	Local Authority Forum	Pension and Lifetime Savings Association (PLSA)	Free
6, 7, 8 December 2017	LAPFF Annual Conference	Local Authority Pension Fund Forum (LAPFF)	Free
30 January 2018	LAPFF AGM And Business meeting	Local Authority Pension Fund Forum (LAPFF)	Free
On-Line Training			
www.thepensionsregulat or.gov.uk	Pension Education Portal	Pensions Regulator	Free on-line
http://www.lgpsregs.org/	LGPS Regulations and Guidance	LGPS Regulations and Guidance	Free on-line

Date	Conference/Event	Run By	Delegates/Cost
http://www.lgps2014.org	LGPS 2014 members website	LGPS 2014 website	Free on-line
www.local.gov.uk	LGA website	Local Government Association	Free on-line

Joint Pension Committee and Pension Board Training Session Members Training - Forward Plan

JOINT PE	JOINT PENSION COMMITTEE AND PENSION BOARD - FORWARD PLAN						
Date	14 June 2016	18 July 2016	26 October 2016	26 January 2017	13 June 2017		
Topics	 LGPS – Legislative and Governance context; Conflicts of Interest and Reporting Requirements; Consideration of the Committee and Pension Board's responsibilities; Conflicts of interest 2016 Triennial Valuation 	 Valuation assumption setting Consistency of assumptions with investment beliefs 2016 valuation early warning Valuation timetable and next steps 	 Triennial Valuations and Understanding Liabilities Roles of the Pension Regulator Pensions legislative & Governance 	 LGPS discretions & policies Safeguarding the Fund's Assets Developing Investment Strategies Statement Role of the Global Custodian – Northern Trust 	Environmental, Social and Governance (ESG) Training Day		